

THE FIRST 15 YEARS, THE NEXT 15 YEARS



2012 Annual Report
Alaska Native Tribal Health Consortium



OUR VISION

Alaska Native people are the healthiest people in the world.

OUR MISSION

Providing the highest quality health services in partnership with our people and the Alaska Tribal Health System.

OUR VALUES

Achieving Excellence
Native Self-Determination
Treat with Respect and Integrity
Health and Wellness
Compassion

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INTRODUCTION TO ANTHC



In June 1998, a new era of statewide management of tribal health services began when the Alaska Area Native Health Service signed a contract transferring statewide services to the Alaska Native Tribal Health Consortium (ANTHC).

Managed and operated by its customers, who are represented by 15 Alaska Native leaders from around the state, ANTHC is a not-for-profit health organization that provides statewide services in specialty medical care; construction of water, sanitation and health facilities; community health and research; information technology; and professional recruiting. As a member of the Alaska Native Health Board, ANTHC works closely with the National Indian Health Board to address Alaska Native and American Indian health issues.

To achieve the vision that Alaska Native people are the healthiest people in the world, ANTHC works with customers, members of the Alaska Tribal Health System, and non-Native agencies that share common objectives. ANTHC asks employees to provide the highest quality health services, a level of service that makes Alaska Native people proud, and encourages Alaska Native people to make healthy choices that keep families and communities strong. ANTHC also works with many partners, lawmakers, volunteers and advocates toward building a unified health system to achieve the highest quality services.

Today, with more than 2,000 staff members providing an array of health services, ANTHC is closer to its vision than ever before, and making a life-changing difference in the health of Alaska Native people every day.

ANTHC: The First 15 Years

- 1997

Indian Health Service (IHS) opens the new Alaska Native Medical Center (ANMC)

ANTHC incorporates as a not-for-profit organization
- 1998

Contract with IHS transfers statewide services to ANTHC and expands to include the Division of Environmental Health & Engineering
- 1999

ANTHC and Southcentral Foundation assume joint management of ANMC

ANTHC becomes largest tribal self-governance organization in the U.S.

ANMC earns certification as Alaska's only Level II Trauma Center, a distinction it still holds today

AFHCAN telehealth project launches
- 2000

ANTHC completes an Alaska Native Health Campus site and facility plan outlining changes to accommodate growth
- 2001

ANTHC starts assisting tribes in administering injury prevention projects involving smoke detector installation, car seats and float coats
- 2002

ANTHC obtains grant to train village-based Dental Health Aide Therapists
- The Regional Utility Cooperative (later, the Alaska Rural Utility Collaborative) is created to reduce outages, improve water quality, lower costs and provide training
- 2003

ANMC achieves prestigious Magnet® status for nursing excellence, an honor bestowed to only five percent of U.S. hospitals, a designation it still holds today
- 2004

ANTHC opens its Consortium Office Building to expand services to Consortium staff and statewide partners
- 2005

Community Health Services develops training and certification standards for Behavioral Health Aides and provides basic Health Aide training for 60 students
- 2006

Alaska Native immunization rates reach more than 90 percent statewide

ANTHC establishes tobacco-free campus
- 2007

ANTHC completes groundbreaking study showing children in communities with in-home water service have far fewer respiratory diseases and skin infections

ANTHC launches Healthy Alaska Natives Foundation
- 2008

ANTHC begins work on the Alaska e-Health Network, an electronic health records system

ANTHC publishes the first run of the popular "Traditional Food Guide for Alaska Native Cancer Survivors"
- 2009

ANMC receives full re-accreditation from the Joint Commission

ANTHC receives more than \$60 million from the American Recovery and Reinvestment Act, with more than \$40 million directed to statewide water and sewer sanitation projects and \$20 million to fund health facilities upgrades around Alaska
- 2010

Vaccination program virtually eliminates hepatitis A infections around Alaska

ANTHC's Legal and Intergovernmental Affairs group supports successful passage of the Indian Health Care Improvement Reauthorization and Extension Act
- 2011

ANMC launches its Electronic Health Record system to improve the quality of patient care

AFHCAN program reaches 100,000 telehealth cases within the Alaska Tribal Health System

LETTER FROM THE CHAIRMAN AND PRESIDENT



Greetings,

Nearly 15 years ago, the landscape of the Alaska Tribal Health System dramatically changed for the better. The Alaska Native Tribal Health Consortium (ANTHC) began management of essential statewide health services as well as co-management of the Alaska Native Medical Center. Decades of fighting for self-governance and ownership of our health system reached a landmark moment. The Alaska Native people now manage and operate all Tribal Health services in the state.

Tribal Health in Alaska has continually shifted and evolved over the years. We experienced many changes since assuming management of statewide services and ANMC. These changes have been both subtle and, sometimes, significant. Our Consortium now employs more than 2,000 people providing many of the services our founders envisioned in 1998. Today, we offer more health services for the benefit of our people across Alaska.

As a system, we provide award-winning, innovative and culturally sensitive services. We are focused on our Consortium's mission, values and vision. We are building healthier communities and aligning partnerships, treating injured people and preventing disease, bringing healthier babies into our world and developing the next generation of Tribal Health leaders.

We have accomplished much in 15 years, but still face many unique challenges in providing the best services for our 140,000 Alaska Native friends and

family members. These challenges include urgent issues such as suicide prevention and access to care, broader health disparities like diabetes and obesity, and the political and financial hurdles faced by our entire nation. With our Tribal partners, ANTHC developed a new strategic plan to overcome these barriers with action for the immediate future and beyond. In the pages of this annual report, we will share some of our initiatives, struggles and achievements from the past 15 years, and our Directors will reflect on our work.

A 15-year milestone offers a moment to reflect and celebrate, as well as prepare for the road ahead. We look forward to working together and continuing our efforts as well as deepening our resolve to achieve our vision that Alaska Native people are the healthiest people in the world.

Sincerely,

Andy Teuber

ANTHC Chairman and President
Kodiak Area Native Association

ANTHC Board of Directors



H. Sally Smith
ANTHC Vice Chair
Bristol Bay Area
Health Corporation



Charlene Nollner
ANTHC Secretary
Copper River Native
Association



Mike Zacharof
ANTHC Treasurer
Aleutian/Pribilof
Islands Association



Bernice Kaigelak
Arctic Slope Native
Association



Robert Henrichs
Chugachmiut
Native Village of Eyak



Robert Sampson
Maniilaq Association



Linda Clement
Metlakatla Indian
Community



Emily Hughes
Norton Sound Health
Corporation



Katherine Gottlieb
Southcentral
Foundation



Lincoln A. Bean, Sr.
Southeast Alaska
Regional Health
Consortium



Andrew Jimmie
Tanana Chiefs
Conference



Evelyn Beeter
Unaffiliated Tribes
Mt. Sanford Tribal
Consortium



Chief Gary Harrison
Unaffiliated Tribes
Chickaloon Native
Village



Ray Alstrom
Yukon Kuskokwim
Health Corporation

"We've improved access to care for our people, but we continue to intensify our efforts to assure patients will not wait longer than necessary for important services." – Andy Teuber, Kodiak Area Native Association

ALASKA NATIVE MEDICAL CENTER



ANTHC's largest division, the Alaska Native Medical Center (ANMC) operates a state-of-the-art, 150-bed facility that provides comprehensive medical services to Alaska Native and American Indian people. ANMC is Alaska's only Level II Trauma Center, has received Magnet Recognition for nursing excellence since 2003, and recently received the American Hospital Association's Carolyn Boone Lewis Living the Vision Award and the Commitment to Quality Award from Mountain-Pacific Quality Health.

ANTHC and Southcentral Foundation jointly own and manage ANMC under the terms of Public Law 105-83. These parent organizations have established a Joint Operating Board to ensure unified operation of health services provided by the medical center.

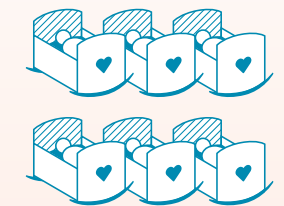
Alaska Native Medical Center 2012 Highlights

- >> ANMC receives re-accreditation from **The Joint Commission**, earns 2012 Excellence in Patient Care Award for customer satisfaction, and maintains clinical quality scores that exceed national standards.
- >> **Electronic Health Record** expands at ANMC to provide the highest quality of care and level of privacy for our patients while helping staff work more efficiently and effectively.
- >> ANMC's **Maternal Child Health** area begins a \$12 million construction effort to keep pace with continued population growth around Alaska. ANMC also expands its Neurosurgery department, adds new perinatologist, and installs new ultrasound equipment.
- >> ANMC launches an initiative to provide **specialty clinics appointments within one day**, and access to a specific specialty provider and surgical procedures within five business days.
- >> ANTHC leadership develops a **Housing Plan**, which includes a 170-bed guest housing facility on campus to better serve those traveling for care at ANMC and improve access to care, coordination, capacity and patient throughput.
- >> ANMC expands its **telemedicine services**, conducting appointments via video conferencing with patients across Alaska who would otherwise face a difficult and expensive trip to Anchorage.
- >> ANMC launches its **Care Coordination Center** to improve ANMC's customer service, communications and logistics management with partners around Alaska.
- >> ANMC's hospital dietitians and food service contractor increase availability of **traditional Native foods** for inpatients by 30 percent.



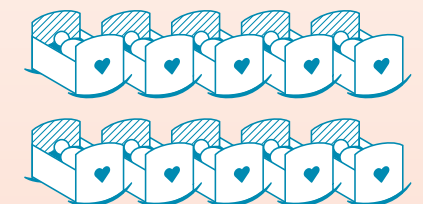
NUMBER of BABIES BORN at ANMC

THEN
(1998)



1,147

NOW
(2012)



1,552

"Living in rural communities should not mean delays in health care because there is a lack of housing in Anchorage. We are expanding accommodations for our elders, our expecting mothers, and anyone needing care." – Mike Zacharof, Aleutian/Pribilof Islands Association

"Health care is a profession with many policies and procedures, but our most important work is empowering staff with our cultural values and ethics." – Linda Clement, Metlakatla Indian Community



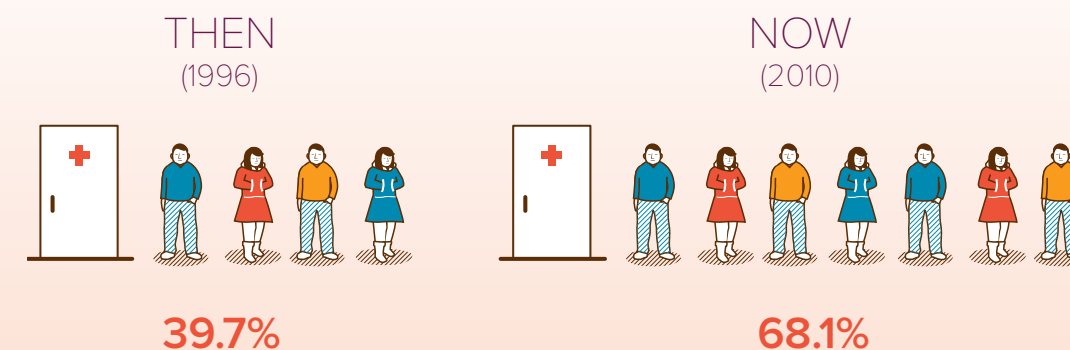
The Division of Community Health Services (DCHS) works to elevate the health status of Alaska Native communities while monitoring and improving Alaska Native health through research, training health care providers, clinical care, and providing education for prevention. DCHS staff studies trends and develops solutions for priority health problems and partners with tribal health organizations and communities to improve the health of Alaska Native families.

“We have made so much progress. Our focus ahead must address two sensitive issues: providing proper care for our elders and ending the devastating prevalence of suicide among our people.” – Andrew Jimmie, Tanana Chiefs Conference

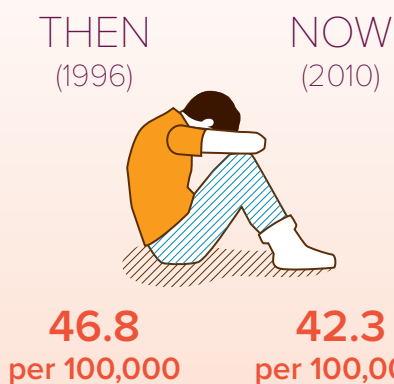
Community Health Services 2012 Highlights

- >> 2011 Behavioral Risk Factor Surveillance System data shows success with **colorectal cancer screening** as the endoscopy screening rate for Alaska Native people improves from 50 percent in 2010 to 68 percent in 2011.
- >> Alaska Native Epidemiology Center’s Alaska Native Tumor Registry releases the **“Cancer in Alaska Native People: 40-Year Report,”** encompassing incidence data from 1969-2008.
- >> **Local Environmental Observer Network** enrolls participants from more than 85 Alaska and Western Canada communities to document unusual and extreme environmental events.
- >> **Dental Health Aide Therapist program** is spotlighted on PBS’s Newshour, in Indian Country Today, and in a New York Times commentary as the model for helping solve the problem of oral health disparities around America.
- >> ANTHC **Cancer Partnership Program** earns top prize at the CDC National Cancer Conference for “Caring for Alaska Native Prostate Cancer Survivors” presentation.
- >> ANTHC’s **Suicide Prevention team** hosts trainings, workshops and talking circles like Safe Talk, ASIST and Survivor Voices to dozens of participants across Alaska.

COLORECTAL CANCER SCREENING RATE for Alaska Natives 50 years and older



SUICIDE RATE among Alaska Native people



- >> ANTHC’s Cancer Program and ANMC’s Oncology Department fill more than **300 Comfort Bags** with items to meet a cancer patient’s needs.
- >> More than a dozen new episodes of the online cooking series **“Traditional Foods, Contemporary Chef”** take viewers around Alaska to turn traditional Alaska Native foods into modern recipes as part of ANTHC’s Store Outside Your Door Initiative.
- >> Behavioral Health Aide Program completed the Child and Adolescent portion of the **Behavioral Health Aide Practice Manual**, which is used to provide services around Alaska.

“ANTHC’s prevention work has changed many lives, but serious problems remain. We must build our prevention programs to combat tobacco use, suicide and diabetes.” – Lincoln A. Bean, Sr., Southeast Alaska Regional Health Consortium

BUSINESS SUPPORT SERVICES



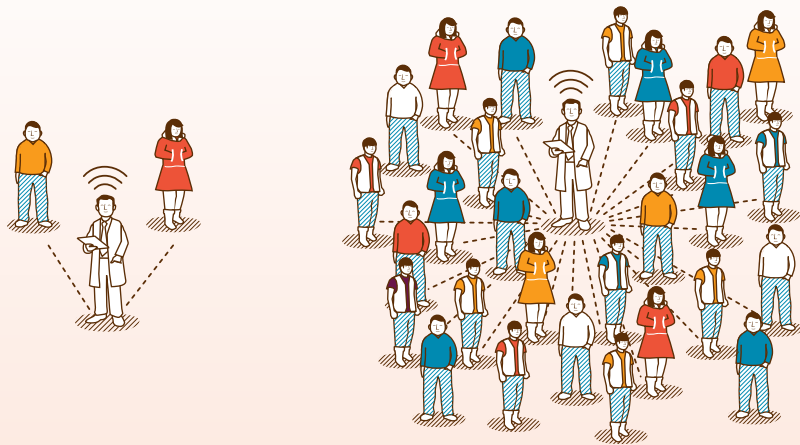
Consortium Business Support Services (CBSS) helps ANTHC staff work better together and with partners around Alaska. CBSS is home to a wide range of departments essential to ANTHC’s success: Finance, Contracting and Procurement, Facilities Planning, the Regional Supply Service Center, Health Information and Technology, Human Resources, Marketing and Communications, Risk Management, Legal and Intergovernmental Affairs, and Quality Integration and Planning.

“People are the heart of our work. It remains critical that we continue building a healthy and robust business structure so that we can provide the best services and care.” – Robert Henrichs, Chugachmiut, Native Village of Eyak

Business Support Services 2012 Highlights

- >> ANTHC receives prestigious **American Hospital Association’s Carolyn Boone Lewis Living the Vision Award** for its work improving the health of Alaska Native and American Indian people through actions that go beyond traditional hospital care.
- >> Consortium leadership launches the **Tribal Health Organization Issue Tracking System** to improve communication and support while cultivating relationships with Alaska partners.
- >> ANTHC’s **Telehealth Technology Assessment Center** receives a \$1.2 million grant to serve as the nation’s official National Telehealth Technology Assessment Resource Center.
- >> Marketing and Communications converts winning entries of the **Alaska Association of Student Governments Suicide Prevention Media Contest** into 30-second public service announcements, which air more than 20,000 times on statewide television.
- >> Health Information and Technology installs and launches hundreds of **Electronic Health Record devices at ANMC**, upgrades the Consortium’s voicemail and phone systems, and provides PC replacements to hundreds of users.
- >> ANTHC Finance department **completes Fiscal Year 2011 audit** of financial statements with no disallowed or questioned costs.

TELEHEALTH CASES sent to ANMC from around Alaska



880

THEN
(1998)

~ 150,000

NOW
(THROUGH 2012, CUMULATIVE)

- >> To develop the next generation of Alaska Tribal Health System leaders, ANTHC offers the **Leadership Excellence through Advancement and Determination** program to 10 Alaska Native staff at ANTHC.
- >> To increase Alaska Native hire, Recruiting and Marketing and Communications departments launch **“The Health of My People Starts with Me”** advertising campaign in publications across the state.

“Providing a continuum of care is complicated, so we have to think differently and reach beyond normal working hours to bridge gaps and serve our people.” – Bernice Kaigelak, Arctic Slope Native Association

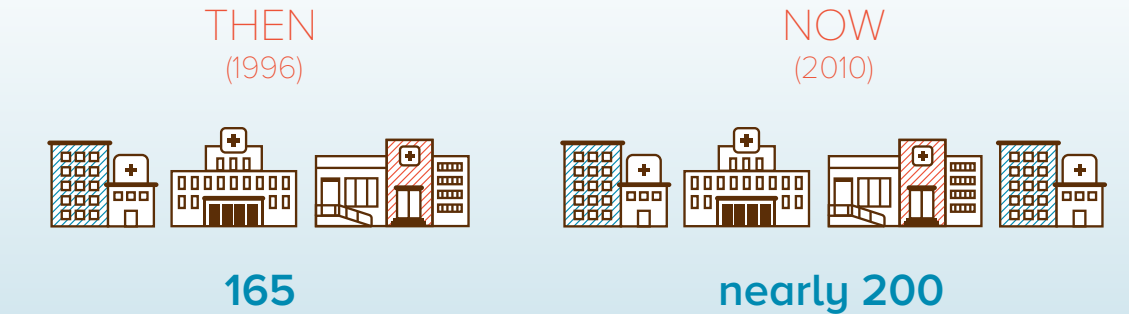


The Division of Environmental Health & Engineering (DEHE) provides planning, design, construction and operations support of public health infrastructure. Through that work, DEHE offers sustainable public health solutions to communities across our state and protects the health of Alaska Native people.

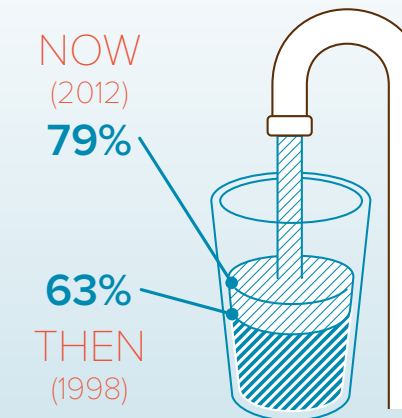
Environmental Health & Engineering 2012 Highlights

- >> **DEHE cuts project completion times nearly in half.** Historically, a DEHE sanitation facilities project took five years from identification of funding to completion. In the past two years, DEHE teams have reduced the time for newly funded projects to become operational to less than three years.
- >> DEHE crews assist the community of Kivalina and its partners to **provide clean water** following heavy rains and devastating flooding in the area during the fall, as well as store clean water for the community before winter's freeze.

NUMBER OF ALASKA TRIBAL HEALTH SYSTEM CLINICS



ALASKA COMMUNITIES with water and sewer service



- >> DEHE's Rural Energy Efficiency Program receives a **Green Champion Award** from the U.S. Department of Health and Human Services (HHS). The award honors HHS employees and Native American tribal members involved in outstanding sustainability projects.
- >> DEHE's **Alaska Rural Utility Collaborative** adds Deering to its lineup of community partners, which allow for more cost-effective operations and maintenance for water and sewer systems around Alaska. Deering is the 26th community to join the collaborative.
- >> DEHE constructs a **mini-wind farm** comprised of three wind turbines in Goodnews Bay, which take advantage of natural resources to improve the sustainability of sanitation infrastructure.
- >> DEHE hosts **16 summer interns**, its largest group ever. Fifteen interns are Alaskans and 10 are Alaska Native. DEHE also sponsors four Alaska Native apprentices – two electrical workers and two plumbers.
- >> DEHE partners with the Alaska Village Electric Cooperative and 12 communities to **improve energy efficiency** through homeowner education and the installation of energy gauges in about 700 homes.
- >> DEHE's busy construction season included projects in **45 communities**, delivering sanitation infrastructure in 43 locations and new health clinics in two others.

"Our work is very personal. It is the care of mothers and children, of elders, of those who are injured. And it is working closely with people in our communities to receive the best care closest to home." – Robert Sampson, Maniilaq Association

"I see so many successes in the families we serve. Generations of Alaska Native people see the effects of the improved care. We are pushing for even higher quality in the years ahead." – Emily Hughes, Norton Sound Health Corporation



ANTHC's charitable arm, the Healthy Alaska Natives Foundation (HANF), works with donors and volunteers to raise awareness and funding for the unmet needs of our health care system. Together, we can inspire good health and improve medical care, promote wellness and prevention, and support healthy village environments.

HANF is guided by the HANF Oversight Committee, which is comprised of members of ANTHC's Board of Directors and community members who support our fundraising efforts. Thank you to Ray Alstrom, HANF Chair (Yukon Kuskokwim Health Corporation), Will Anderson (Koniag, Inc.), Marissa Flannery (Sonosky, Chambers, Sasche, Miller & Munson, LLP), Roald Helgesen (ANTHC CEO), Emily Hughes (Norton Sound Health Corporation), Charlene Nollner (Copper River Native Association), James Pepper Henry (Anchorage Museum at Rasmuson Center), Robert Sampson (Maniilaq Association), and Andy Teuber (ANTHC Chairman and President) for leading our fundraising and charitable giving efforts.

Healthy Alaska Natives Foundation 2012 Highlights

- >> Fifth annual **Raven's Ball** sets a new record of \$335,000 in sponsorships and cash contributions. This black-tie affair and signature fundraising event directs nearly \$32,000 for summer camps for Alaska Native children to honor the memory of loved ones who died from cancer or suicide.
- >> Inaugural **Teeing Off for Tribal Health** golf event draws 20 teams and raises \$35,000.
- >> Annual **Workplace Giving Campaign** rallies employee support for initiatives and raises more than \$36,000.
- >> Directs more than \$35,000 for **art therapy, literacy programs and sleeper chairs** for families with children in the ANMC's Inpatient Pediatrics Unit.
- >> **Online auction** raises more than \$15,000 by offering a variety of items like dream vacations, autographed memorabilia and gift cards.
- >> Teams with ANMC Surgery Clinic on the **Lori Lange Memorial Fund** to provide toys to pediatrics patients; and with the Level II Trauma Center to provide clothing for Emergency Department patients.
- >> Provides ANTHC's Dental Health Aide Therapist training program with funds to **purchase essential equipment** that supports staff and students.
- >> Directs more than \$22,000 to the ANMC Oncology Clinic and Cancer Care Program for new equipment and **supplies for cancer patients**.
- >> Partners with ANMC Auxiliary Services to connect **dozens of volunteers** with opportunities to assist with youth camps, elder outreach, and other key efforts.

In 2012, the Foundation collected more than \$450,000 in donations for ANTHC programs that improve the health and well-being of Alaska Native people, including directing major gifts to improve the health of Alaska Native children. HANF offers sincere and abundant thanks to our donors, who make it all possible.

Founder's Circle (\$15,000 and above):
Anchorage Valley & Radiation Therapy Centers of Alaska; GCI ConnectMD; Neeser Construction; Providence Health & Services Alaska; Rasmuson Foundation.

Visionaries Circle (\$7,500 to \$14,999):
Alaska Communications; Genentech Inc.; Pfizer Inc.; Southcentral Foundation; UnitedHealthcare Services; Douglas Eby, MD.

Legacy Circle (\$5,000 to \$7,499):
ARAMARK; Arctic Slope Regional Corporation; Calista Corporation; Davis Constructors & Engineers, Inc.; Donlin Gold; Doyon Limited; ExxonMobil; Adam C. Gibbons; Sonosky, Chambers, Sachse, Miller & Munson, LLP; The Tatitlek Corporation; Ukpeaġvik Iñupiat Corporation; Watterson Construction; Wells Fargo.

The Foundation also thanks our very **important partners:**
American Legacy Foundation; Independent Pilots Association Foundation; W.K. Kellogg Foundation; M.J. Murdock Charitable Trust; Paul G. Allen Family Foundation; Rasmuson Foundation; and the Robert Wood Johnson Foundation.

Learn more about the Healthy Alaska Natives Foundation by visiting inspiringgoodhealth.org.

"In many ways, ANTHC embodies Native self-determination, so we have to hire and develop our Alaska Native people who will lead ANTHC and the Alaska Tribal Health System for generations to come." – Ray Alstrom, Yukon Kuskokwim Health Corporation

"Traveling for care will always be complex. We work to make that travel as easy as possible, and even eliminate the need for travel so our people can stay close to family and home." – Charlene Nollner, Copper River Native Association

THE NEXT 15 YEARS: ANTHC'S STRATEGIC PLAN



ANTHC's Board of Directors developed a new Strategic Plan, which will help guide our Consortium toward the vision that Alaska Native people are the healthiest people in the world. In recent years, our directors received input from doctors, environmental health staff, regional health corporations, the Anchorage Service Unit, Consortium administration, customer-owners and more to include in the design of the Strategic Plan.

The Strategic Plan highlights ANTHC's priorities of quality; infrastructure; access to care; a system of care beginning at home; prevention; and financial responsibility. The plan comes to life over the next year, as you will read in the following pages.

By embodying ANTHC's vision, mission and values, the Strategic Plan will transcend the current state of our system and envision its evolution for the next 15 years and beyond.

"Since Alaska Native people chose to assume ownership of our health care system, we continuously strive for improvement in our delivery of these services." – Katherine Gottlieb, Southcentral Foundation

Quality

ANTHC is recognized by customers, partners and peers as the service provider of choice and for the highest levels of clinical and performance outcomes.

- Goals:
- >> Improve the customer experience
 - >> Deliver exceptional quality

Initiative: Patient Transportation
This initiative creates a program that provides a centralized team to assist patients and support staff at ANMC during transitions from one service to another or upon discharge.

Initiative: Electronic Health Record expanded functionality
ANMC went live with Electronic Health Record (EHR) in 2011, marking the most significant technological venture in ANTHC's history. EHR's evolution includes enhancing services, increasing productivity and providing the highest level of care, safety and privacy to patients.



People, Places, Programs

As the employer of choice, ANTHC values its employees and focuses efforts on creating a work environment that attracts and retains the best staff. ANTHC will provide staff with the tools, processes and physical environment to be successful and meet system demand.

- Goals:
- >> Increase and strengthen our Alaska Native workforce
 - >> Provide an exceptional work environment
 - >> Create an aligned services and facilities master plan
 - >> Develop and support data-driven decisions

Initiative: Alaska Native hire, development and retention
To help ANTHC reach its goal of 50 percent Alaska Native and American Indian staffing, this initiative supports the development of the Alaska Native Leadership and Workforce program, which will work with current staff to coordinate efforts in training, recruiting, mentoring, retention and more.

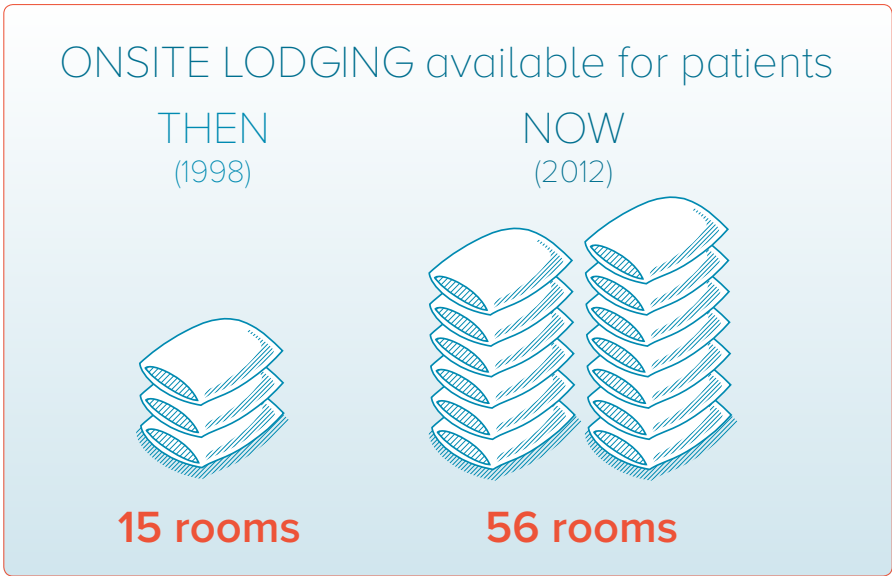
"ANTHC staff develops, monitors and shares culturally sensitive research that improves the health status of Alaska Native people, and they will continue to make a positive impact in the years ahead." – H. Sally Smith, Bristol Bay Area Health Corporation

Coordination & Access

ANTHC focuses efforts on providing the right care to patients at the right time and in the right place.

- Goals:
- >> Provide timely access to care
 - >> Ensure convenient and available lodging

Initiative: Improving access to care
This initiative creates an inpatient Admission and Discharge Unit that assures timely, accurate and customer-friendly admissions and discharges from ANMC’s Emergency and Surgical Services departments.



Statewide Systems & Collaboration

Collaboration is at the heart of ANTHC’s work so staff and partners can make the best use of our resources and provide the greatest benefit for the Alaska Tribal Health System.

- Goals:
- >> Fulfill our commitments
 - >> Partner to develop and align our services

Initiative: Regional Pain Program
ANTHC’s regional health partners continue to highlight the need to effectively and efficiently serve patients with chronic pain. This initiative provides funding to develop a business plan for a sustainable pain management program.

Initiative: Pharmaceutical safety and satisfaction
The continuity of pharmaceutical care is less than optimal for patients who travel between Alaska Tribal Health System organizations. This initiative will create the groundwork and support to help provide consistent pharmacy care across the system and improve patient safety and satisfaction.

Prevention

To achieve healthy and sustainable Native communities, ANTHC and statewide partners take measures to prevent diseases and injuries, therefore reducing the need to cure them or treat their symptoms.

- Goals:
- >> Monitor and share the health status of our people to increase understanding
 - >> Improve health status by focusing on cancer, tobacco, oral health, safe homes and water

Initiative: Hot Topics in Alaska Native Health
To increase awareness and understanding of health disparities facing Alaska Native people, ANTHC’s Alaska Native Epidemiology Center produces Hot Topics in Alaska Native Health, a periodical that shares challenges and successes while creating opportunities to achieve better health. This initiative supports and expands the dissemination of Hot Topics.

Initiative: Tobacco cessation enhancement
This initiative develops a strategy to increase ANTHC tobacco cessation services, expands professional health care staff, and reduces tobacco use among Alaska Native people.

Initiative: Store Outside Your Door
ANTHC’s Store Outside Your Door concept promotes the health benefits, awareness and accessibility of Alaska Native foods. The program’s popular online series “Traditional Foods, Contemporary Chef” takes that work to younger and larger audiences. To develop that brand and attract sponsorship for long-term sustainability, this initiative creates 16 new episodes, four each from four different Alaska regions.



Financial Vitality

ANTHC properly manages its resources and maximizes its income to effectively pursue the fulfillment of our mission and vision.

- Goals:
- >> Maximize revenue opportunities
 - >> Ensure the best value for our costs

“Providing the highest quality of care is important. We are working to expand our services to truly treat the whole person.” – Chief Gary Harrison, Unaffiliated Tribes, Chickaloon Native Village

“The voices of Alaska’s unaffiliated tribes, villages and people are critical in building our tribal health system, and those voices are heard today more than ever.” – Evelyn Beeter, Unaffiliated Tribes, Mt. Sanford Tribal Consortium

Financial Summary

Fiscal Year 2012 Revenue (in millions)

1.	Compact Revenue	148.7
2.	Patient Revenue	166.5
3.	Grant/Project Revenue	116.6
4.	Warehouse Revenue	22.4
5.	Investment Income	6.2
6.	Misc. Income	15.0
Subtotal Revenues		\$475.4

Fiscal Year 2012 Expenditures (in millions)

1.	Alaska Native Medical Center	248.5
2.	Environmental Health & Engineering	113.6
3.	Business Support Services	56.5
4.	Community Health Services	11.2
5.	Grants	20.2
6.	Passthrough	10.9
Subtotal Expenses		\$460.9

ANTHC by the Numbers

- >> Serving **140,000** Alaska Native people
- >> **8,017** inpatient admissions
- >> **1,552** babies born
- >> **98** full-time physicians
- >> **33** mid-level practitioners
- >> **352** Magnet® nurses
- >> **287,802** outpatient visits
- >> **57,473** Emergency Department visits
- >> **10,182** surgical cases and **3,050** endoscopy cases
- >> **54** engineers
- >> **445** rural Alaska Native residents hired by Environmental Health & Engineering
- >> **2,078** ANTHC employees working to meet our vision of Alaska Native people being the healthiest people in the world





ALASKA NATIVE TRIBAL HEALTH CONSORTIUM

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